



# **Management's Discussion and Analysis**

**D-BOX Technologies Inc.  
Third Quarter Ended December 31, 2018**

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# MANAGEMENT'S DISCUSSION AND ANALYSIS

## D-BOX Technologies Inc.

### Third Quarter Ended December 31, 2018

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#### 1. SCOPE OF THE MD&A

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This Management's Discussion and Analysis ("MD&A") is intended to provide the reader with a better understanding of the activities of D-BOX Technologies Inc. and its subsidiaries, as well as key elements of its financial results. In particular, it explains changes in the Corporation's financial position and operating results for the third quarter and the nine-month period ended December 31, 2018, by comparing them to the results of the corresponding periods of the previous fiscal year. It also presents a comparison of the balance sheets as at December 31, 2018, and March 31, 2018.

This MD&A has been prepared in accordance with *Regulation 51-102, respecting Continuous Disclosure Obligations*, and should be read in conjunction with the information included in the consolidated financial statements and MD&A for the fiscal year ended March 31, 2018, and the unaudited interim condensed consolidated financial statements of the third quarter and the nine-month period ended December 31, 2018. Unless otherwise indicated, the terms "Corporation" and "D-BOX" refer to D-BOX Technologies Inc.

The unaudited interim condensed consolidated financial statements for the third quarter ended December 31, 2018, and this MD&A were reviewed by the Audit Committee and approved by the Board of Directors on February 13, 2019. Unless otherwise indicated, all the amounts in this MD&A are in Canadian dollars.

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#### 2. FORWARD-LOOKING STATEMENTS

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Some of the statements made in this MD&A, including, but not limited to, statements about the opinions, projects, objectives, strategies, estimates, intentions and expectations of the Corporation, as well as other statements not referring to historical facts, are forward-looking statements. Forward-looking statements can be identified by terms such as "expects," "anticipates," "estimates," "predicts," "undertakes" and other similar terms and expressions. These statements are based on the information available at the time they were prepared and management's good faith assumptions and expectations regarding future events, and inherently involve known and unknown risks and uncertainties such as, without limitation, competition, the Corporation's ability to build on its technology, the Corporation's ability to continue developing its distribution network and entering into new commercial agreements in the entertainment and simulation and training markets, exchange rate fluctuations, and other factors discussed herein (see "Risks and Uncertainties") or in the Corporation's continuous disclosure filings. The Corporation's actual results may be materially different from those expressed or implied in these forward-looking statements. As a result, readers are cautioned not to place undue reliance on these forward-looking statements. These statements do not reflect the potential impact of any special items or of any business combination or other transaction that may be announced or that may occur after the date hereof. Except as required by law, the Corporation does not intend, and undertakes no obligation, to update any forward-looking statements to reflect, in particular, new information or future events.

### 3. THIRD QUARTER HIGHLIGHTS

#### 3.1 Financial Highlights

##### *Highlights for the third quarter ended December 31, 2018*

Compared with the third quarter ended December 31, 2017:

- Revenues fell 21% to \$8.3 million from \$10.4 million.
- Recurring revenues decreased 16% to \$2.1 million from \$2.5 million.
- Quarterly adjusted EBITDA totalled \$515K compared with \$1.1million.
- Recurring revenues rose to 25% of total revenues from 24%.
- Net loss totalled (\$177K) compared with net income of \$51K.

##### *Highlights for the nine-month period ended December 31, 2018*

Compared with the nine-month period ended December 31, 2017:

- Revenues decreased 1% to \$25.9 million from \$26.2 million.
- Recurring revenues grew 5% to \$6.8 million from \$6.5 million.
- Quarterly adjusted EBITDA was \$1.8 million compared with \$1.7 million.
- Recurring revenues rose to 26% of total revenues from 25%.
- Net loss totalled (\$1.2 million) compared with (\$1.8million).

<b>Third quarter and Nine-month period ended December 31</b> (in thousands of dollars, except per share amounts)				
	<b>Third Quarter</b>		<b>Nine-month period</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Revenues	<b>8,258</b>	10,400	<b>25,855</b>	26,194
Net income (loss)	<b>(177)</b>	51	<b>(1,154)</b>	(1,773)
Adjusted EBITDA*	<b>515</b>	1,114	<b>1,795</b>	1,667
Basic and diluted net income (loss) per share	<b>(0.001)</b>	0.000	<b>(0.007)</b>	(0.010)
<b>Information from the consolidated balance sheet</b>				
	<b>As at December 31,2018</b>		<b>As at March 31, 2018</b>	
Cash and cash equivalents	<b>8,898</b>		10,141	

\* See the "Non IFRS Measures" section and the reconciliation table of adjusted EBITDA to the net loss on page 9.

## 3.2 Operational Highlights

- D-BOX added seats across four countries in Latin America through a partnership with Cinemark, a major US exhibitor. This expanded agreement led to the installation of a full D-BOX screen in Ecuador and motion seats in theatres in Argentina and Brazil. Additional seats were also installed in existing locations throughout Colombia confirming the growing popularity of the brand.
- Triotech launched their latest attraction featuring D-BOX called The Flyer, last December at Pier 39 in San Francisco. Last November, during the IAAPA trade show, The Rabbids Team battle experience with Ubisoft was launched, consisting of an interactive media-based ride fully powered by D-BOX motion. These new attractions are part of the widely popular games and rides deployed and sold by the company since 2009 in different markets all over the world including Typhoon, XD dark ride, XD theatre and other experiences that all utilize D-BOX motion technology.
- Ymagis group opened Illucity, France’s first VR adventure park located at La Villette in Paris. D-BOX is prominently featured in three different attractions using seats and simulators.
- Considering that there was a drop in box-office revenues in the theatrical market, and that fewer movies were D-BOX coded in this quarter, recurring revenues were lower than last year’s.

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## 4. OUTLOOK

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D-BOX operates in two major areas: the entertainment market and the simulation and training market which have their respective sub-markets. Business development activities focus on increasing motion system sales and grow its recurring revenue. This strategy will help solidify D-BOX’s position in existing sub-markets and facilitate entering new segments.

D-BOX’s expertise in immersive motion and true-to-life simulation positions the Corporation to be an active participant in the growing virtual reality (VR) market. The Corporation is actively developing new applications for VR and other related markets. D-BOX proprietary technology may also enhance the expansion of VR by reducing the motion dizziness sometimes associated with VR experiences. D-BOX is particularly focused on this new trend as the size of the virtual and augmented reality markets grow, potentially to billions of dollars in the near future, according to many industry sources.

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## 5. CORPORATE PROFILE

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D-BOX is redefining the entertainment experience. We create hyper-realistic, immersive entertainment experiences by moving the body and sparking the imagination through motion. The Corporation’s expertise and proprietary technology allows it to collaborate with some of the largest companies in the world to deliver new ways to tell great stories. Whether for movies, video games, virtual reality applications, themed entertainment or professional simulation, D-BOX’s mission is to move the world.

Three components produce synchronized motion in perfect harmony with the image and sound:

1. D-BOX Motion Code is programming motion effects frame by frame based on visual content.

2. A motion controller serving as an interface between the visual content (films, video games, simulation and training, virtual reality experiences) and the D-BOX motion system.
3. The D-BOX motion system, consisting of proprietary electromechanical actuators built into a platform, seat, or other type of equipment.

As of December 31, 2018, D-BOX had 145 employees compared with 134 as of December 31, 2017.

## 6. CORPORATE STRATEGY

The Corporation is a leader in the creation and design of hyper-realistic immersive entertainment experiences. It is also in a unique position to serve as a true differentiator for upcoming virtual reality (VR) technologies, electronic entertainment companies and content distributors. D-BOX continues to develop brand awareness in addition to offering differentiated asset generating revenue in various business sectors.

Examples of Application	
Entertainment Market	Simulation and Training Market
<p><i>Theatrical Entertainment:</i></p> <p><i>Commercial Entertainment:</i></p> <ul style="list-style-type: none"> <li>▪ Amusement parks</li> <li>▪ Arcades</li> <li>▪ Museums and planetariums</li> </ul> <p><i>Home Entertainment</i></p>	<p><i>Simulation and training for:</i></p> <ul style="list-style-type: none"> <li>▪ Automotive</li> <li>▪ Flight</li> <li>▪ Heavy equipment/cranes</li> <li>▪ Racing</li> <li>▪ Wellness</li> </ul>
<b>Virtual reality</b> for both the Entertainment and the Simulation and Training markets	

### 6.1 Revenue Models

The Corporation’s revenue streams consist primarily of:

1. Sales or leasing of D-BOX motion systems including motion for seats, motion controllers and electronic interfaces or servers.
2. Recurring revenue is generated by the licensing of the D-BOX Motion Code in theatrical and commercial entertainment centres equipped with the D-BOX motion systems to view visual content encoded by D-BOX. The Corporation also receives maintenance revenue relating to the use of the motion systems.
3. Sale of actuators to resellers, integrators, and equipment or seating manufacturers who incorporate and market the D-BOX technology under their own brands (known as original equipment manufacturers or OEMs).

## 6.2 Entertainment Market

### Theatrical Entertainment

The Corporation has established privileged relationships and developed strong credibility with major studios to motion code a wide array of studio content prior to its theatrical release. In order to:

1. Accelerate the deployment of its technology with new commercial theatre exhibitors seeking to add a distinctive draw to their offerings.
2. Facilitate sales or licensing of D-BOX technology to exhibitors looking to equip more than one of their complexes or more than one screen within the same complex.
3. Generate motion system sales in the high-end home entertainment sub-market to allow clients to experience D-BOX in the comfort of their own homes.
4. Showcase the technology to potential customers in the simulation and training market.

As of December 31, 2018, 53 exhibitors had more than one location integrating D-BOX motion systems and 207 locations had more than one screen incorporating our technology within the same complex.

Access to content is a key factor in accelerating D-BOX motion system deployment. The Corporation is constantly expanding its business relationships with new film and gaming content providers.

Reclining cinema seats are a new trend in the theatrical entertainment industry in North America and D-BOX was the leader to offer motion recliner seats.

Business development targeting theatrical entertainment chains is handled by an internal business development team and external partners in certain countries. The Corporation's representatives also attend major trade shows. The Corporation believes the entertainment market to be an excellent venue to showcase its technology to the largest number of people possible. The Corporation generates significant recurring revenue from licensing rights (for the use of its technology based on the premiums charged for admission tickets), motion systems rentals, and maintenance rights.

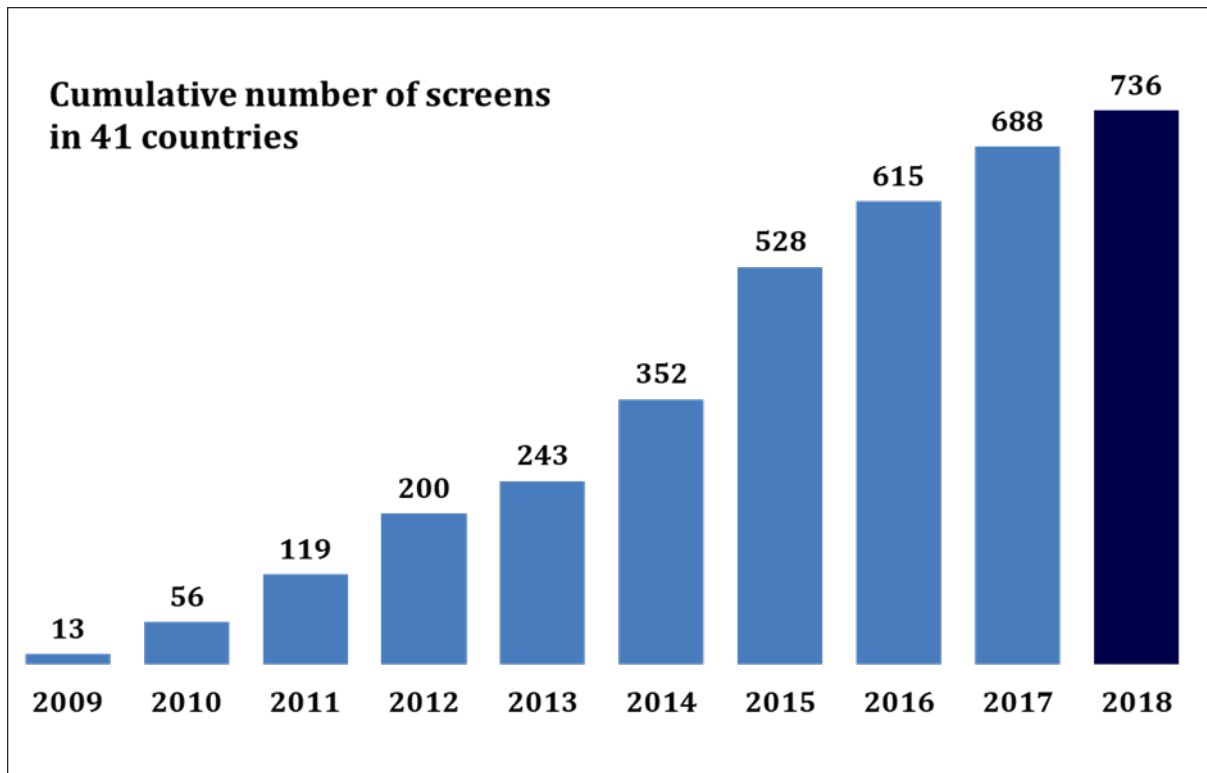
D-BOX has demonstrated that:

- Moviegoers will pay a premium to enjoy a truly immersive and non-distractive motion experience.
- Theatrical operators enhance their profits by utilizing D-BOX products to increase business traffic, stand out from competitors and grow their (i) direct revenue from the sale of tickets in the D-BOX zone and (ii) indirect revenue by stimulating more sales of food and beverages from D-BOX users.
- The D-BOX motion system provides studios with enhanced visibility and an additional revenue stream for each movie encoded by D-BOX.
- D-BOX technology offers a better immersive solution which reduces motion dizziness associated with the VR experience.
- Encourage video game users to buy seats equipped with D-BOX motion system thereby allowing them to add a new level of immersion to their gaming experience.

In measuring achievement of its theatre chain deployment objectives, the Corporation tracks the installed base of its D-BOX motion systems and its backlog. The Corporation defines system backlog as follows: a D-BOX motion system commitment or order received as part of a contractual agreement with installation scheduled within a 24-month period.

Total screens installed or in backlog grew 7% to 736 at the end of third quarter ended December 31, 2018 compared with 688 a year earlier.

***Growth of installed screens or in backlog as of December 31***



Commercial and High-End Home Entertainment

The Corporation:

1. Sells products under its own brand name and under OEM, integrator and reseller brands.
2. Supplies motion-coded content.
3. Creates products and form partnerships with strategic players to accelerate market penetration.

### **6.3 Simulation and Training Market**

Simulation and training market sales target a diversified group of industries including: automotive, defence, flight, heavy equipment/cranes, racing, and wellness.

The Corporation sells products under its own brand and OEM labels while leveraging a network of integrators and resellers. It is also adapting its products to address specific requests of manufacturers and OEMs to tap into new markets.



## 7. NON-IFRS MEASURES

In this MD&A, the Corporation uses two measures that are non-compliant with International Financial Reporting Standards (IFRS): 1) Adjusted EBITDA; and 2) Gross profit excluding amortization. Although these measures supply useful and complementary information, they do not have a standardized meaning under IFRS and are not likely to be comparable to similar measures used by other issuers.

- 1) Adjusted EBITDA provides useful and complementary information, which can be used, in particular, to assess profitability and cash flows provided by operations. It consists of net income (loss) excluding amortization, financial expenses net of income, income taxes, write-offs of property and equipment and intangible assets, shared-based payments, foreign exchange loss (gain) and non-recurring expenses related to restructuring costs.

The following table reconciles adjusted EBITDA to net loss.

	Third Quarter ended December 31		Nine-month period ended December 31	
	2018	2017	2018	2017
<b>Net Income (loss)</b>	<b>(177)</b>	51	<b>(1,154)</b>	(1,773)
Amortization of property and equipment	402	593	1,512	1,763
Amortization of intangible assets	197	161	602	487
Amortization of other assets	—	1	2	3
Financial expenses (net)	123	134	384	401
Income taxes	(31)	—	46	5
Write-off of intangible assets	—	52	—	52
Share-based payments	16	70	109	206
Foreign exchange loss (gain)	(15)	52	294	266
Restructuring costs	—	—	—	257
<b>Adjusted EBITDA</b>	<b>515</b>	<b>1,114</b>	<b>1,795</b>	<b>1,667</b>

- 2) Gross profit excluding amortization serves to evaluate the Corporation's capacity to generate funds through product sales by considering the cost of these products while excluding the main non-cash item, namely amortization (see the table reconciling gross profit to gross profit excluding amortization on page 11).

## 8. MAIN FINANCIAL DATA

The following table shows selected significant financial information for the third quarter of the current fiscal year compared with the corresponding period of the previous fiscal year.

Information from the Consolidated Statements of Net Loss and Other Comprehensive Loss	Third Quarter ended December 31		Nine-month period ended December 31	
	2018	2017	2018	2017
Revenue	8,258	10,400	25,855	26,194
Gross profit excluding amortization*	5,088	5,539	15,528	14,939
Net Income (loss)	(177)	51	(1,154)	(1,773)
Adjusted EBITDA*	515	1,114	1,795	1,667
Basic and diluted net loss per share	(0.001)	0.000	(0.007)	(0.010)

\* See the "Non-IFRS measures" section on page 9.

Information from the Consolidated Statements of Cash Flows	Nine-month period ended December 31	
	2018	2017
Cash flows relating to operating activities	(815)	473
Goods held for lease	(58)	(241)
Additions to property and equipment	(210)	(938)
Additions to intangible assets	(523)	(523)

The following table shows certain selected significant financial information from the consolidated balance sheets as at December 31, 2018, and March 31, 2018.

Information from the Consolidated Balance Sheets	As at December 31, 2018	As at March 31, 2018
Cash and cash equivalents	8,898	10,141
Inventories	7,829	7,761
Working capital	17,223	16,648
Total assets	32,778	34,354
Total current liabilities	6,114	7,003
Long-term debt	4,812	4,693
Total liabilities	11,755	12,257
Equity	21,023	22,097

## 9. OPERATING RESULTS

### 9.1 Revenue

Revenue for the third quarter ended December 31, 2018 fell 21% to \$8.3 million compared with \$10.4 million for the third quarter ended December 31, 2017. For the nine-month period ended December 31, 2018, total revenue reached \$25.9 million, down 1% from \$26.2 million for the same period last year.

For the entertainment market, revenue consists of D-BOX motion system sales to theatrical operators, revenue from rights for use, rental and maintenance with respect to admission tickets sold in commercial theatres, system sales to home high-end customers and to commercial entertainment clients.

Revenue also includes motion system sales to customers in the simulation and training market who sell D-BOX motion systems under their own brand names.

During the third quarter ended December 31, 2018, the entertainment market revenue fell 31% to \$6.3 million from \$9.0 million year over year. Revenue from theatrical entertainment fell 34% to \$4.0 million for the current quarter from \$6.0 million for the same period last year. This revenue consisted of: (i) D-BOX motion systems sales decreased 46% to \$1.9 million (\$3.5 million in 2017) (ii) recurring revenue from rights for use, rental and maintenance on the sale of admission tickets in commercial theatres, fell 16% to \$2.1 million (\$2.5 million in 2017). The cinema industry box office reach a exceptional high performance for the third quarter of 2017 compared with the same quarter this year, which had a negative impact to the recurring revenue for D-BOX for the third quarter ended December 31, 2018.

For the nine-month period ended December 31, 2018, the entertainment market revenue fell 6% to \$20.3 million compared with \$21.6 million for the first nine months of previous year. Revenue from theatrical entertainment fell 11% to \$13.6 million for the current nine-month period from \$15.2 million for the same period last year. These revenues consisted of: (i) D-BOX motion systems sales, down 23% to \$6.8 million (\$8.8 million in 2017) (ii) recurring revenue from rights for use, rental and maintenance on the sale of admission tickets in commercial theatres, up 5% to \$6.8 million (\$6.5 million in 2017).

Recurring revenue from rights for use, rental and maintenance can fluctuate from period to period based on the following factors:

- Box office performance can vary significantly from movie to movie.
- Revenue sharing with exhibitors and studios.
- Individual performance of exhibitors.
- The number of weekly screenings for a D-BOX movie, which can vary by country and exhibitor.
- The number of weeks a movie screens, which can vary by country due to different launch dates or exhibitor decisions to extend or shorten the exhibition window.

As of December 31, 2018, 736 screens were installed and signed (backlog) worldwide, up 7% from 688 screens a year earlier.

The entertainment market also includes system sales for high-end home entertainment and commercial entertainment. Home entertainment revenues fell 45% to \$0.1 million for the third quarter ended December 31, 2018 from \$0.3 million for the same period last year. For the nine-month period ended December 31, 2018, home entertainment revenue fell 66% to \$0.8 million from \$2.2 million year over year.

Commercial entertainment system sales fell 22% to \$2.1 million for the current quarter from \$2.8 million for the same period last year on both new and existing-client sales. For the nine-month period ended December 31, 2018, Sales rose 45% to \$6.0 million from \$4.1 million for the same period last year.

Motion system sales in the Simulation and Training market rose 48% to \$2.0 million for the third quarter ended December 31, 2018, from \$1.4 million for the same period last year. For the nine-month period ended December 31, 2018, sales grew 21% to \$5.6 million from \$4.6 million for the same period last year. Sales growth was mainly driven by Simulation and Training systems sold to customers in the automotive, race car and gaming sub-markets.

## 9.2 Gross Profit

The following table reconciles gross profit to gross profit excluding amortization:

	Third Quarter ended December 31		Nine-month period ended December 31	
	2018	2017	2018	2017
Revenue	8,258	10,400	25,855	26,194
Gross profit	4,690	5,062	14,120	13,511
Amortization related to cost of goods sold	398	477	1,408	1,428
Gross profit excluding amortization*	5,088	5,539	15,528	14,939
Gross margin excluding amortization	62%	53%	60%	57%

\* See the "Non-IFRS measure" section on page 9.

For the third quarter ended December 31, 2018, gross profit fell 7% to 4.7 million from 5.1 million for the same period year over year. Excluding amortization related to cost of goods sold, gross profit was down 8% to \$5.1 million for the third quarter ended December 31, 2018 (62% of revenues) from \$5.5 million (53% of revenues) for the corresponding period last year.

For the nine-month period ended December 31, 2018, gross profit grew to \$14.1 million (55% of revenue) up 4% from \$13.5 million (52% of revenue) for 2017. Excluding amortization related to cost of goods sold, gross profits grew 3.6% to \$15.5 million (60% of revenue) for the nine-month period ended December 31, 2018 from \$15 million (57% of revenue) year over year.

### 9.3 Operating Expenses

**Selling and Marketing:** selling and marketing expenses consist primarily of employee costs including share-based payments, professional fees, advertising and point-of-sale material expenses and attendance at trade shows. They also include expenses related to motion coding and other marketing expenses.

For the third quarter ended December 31, 2018, selling and marketing expenses fell 7% to \$2.33 million (28% of revenues) from \$2.50 million (24% of revenue) for the same period last year.

For the nine-month period ended December 31, 2018, selling and marketing expenses were \$7.36 million (28% of revenues) down 1% from \$7.44 million (28% of revenue) year over year.

**Administration:** administration expenses consist primarily of employee costs including share-based payments, professional fees and other general and administration expenses.

For the third quarter ended December 31, 2018, administration expenses amounted to \$1.76 million (21% of revenue) up 15% from \$1.54 million (15% of revenue) for the corresponding period ended December 31, 2017.

For the nine-month period ended December 31, 2018, administration expenses stood at \$4.97 million (19% of revenues) up 4% from \$4.80 million (18% of revenue) for the same period ended December 2017.

**Research and Development:** research and development expenses mainly include costs related to employees, amortization of assets and patents, other costs associated with enhancements to existing products, and the cost of adapting products to various international standards, less investment tax credits.

For the third quarter ended December 31, 2018, research and development expenses amounted to \$705K (8.5% of revenues) down 10% from \$786K (8% of revenue) for the same period of the previous year.

For the nine-month period ended December 31, 2018, research and development expenses totalled \$2.22 million (8.6% of revenues) down 7% from \$2.37 million (9% of revenue) for the same period of the previous year.

**Foreign Exchange Loss (gain):** the foreign exchange loss or (gain) results primarily from the fluctuation of the Canadian dollar relative to the U.S. currency when translating U.S. dollar operations at the prevailing rate on the date of a transaction and the translation of U.S. dollar monetary assets and liabilities at the end-of-period rate.

Accordingly, for the third quarter ended December 31, 2018, the foreign exchange gain amounted to \$15K compared with a loss of \$52K for the corresponding period last year.

For the nine-month period ended December 31, 2018, the foreign exchange loss amounted \$294K compared with \$266K for the first three quarters of the previous year.

The foreign exchange difference was driven by the volatility of the Canadian dollar relative to the U.S. currency between the periods.

## 9.4 Financial Expenses

For the third quarter ended December 31, 2018, financial expenses net of interest income amounted to \$123K compared with \$134K for the same period a year ago.

For the nine-month period ended December 31, 2018, financial expenses net of interest reached \$384K compared with \$401K for the corresponding period last year.

## 9.5 Income Taxes

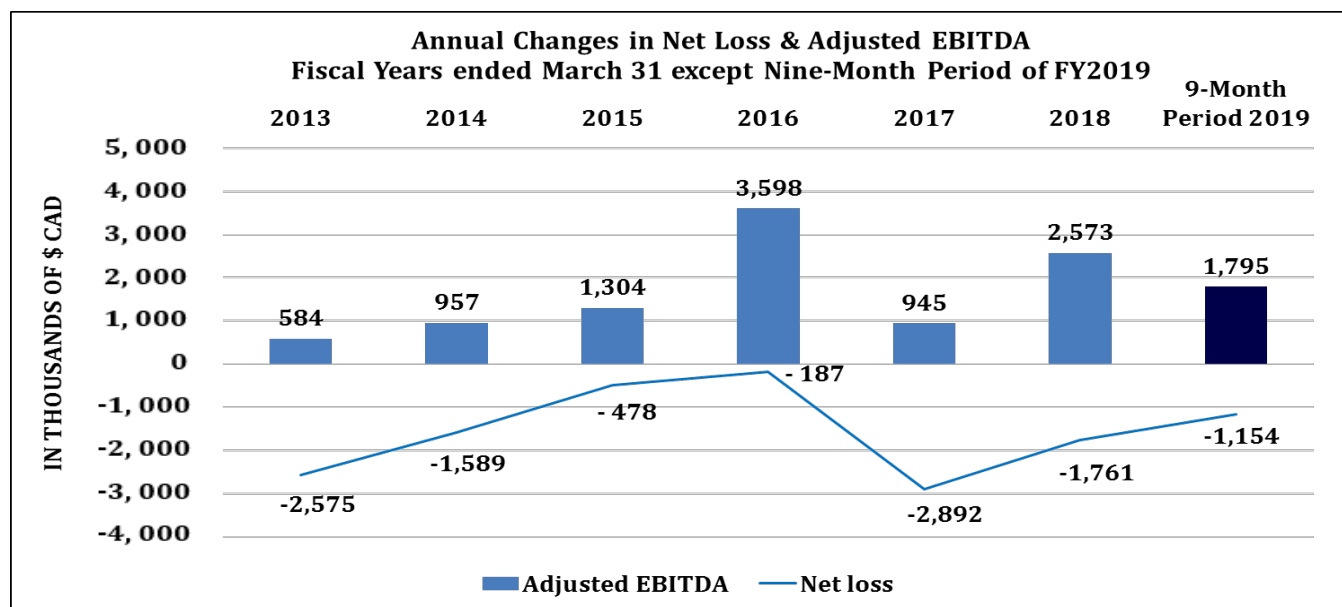
With respect to accounting for future income taxes, the Corporation has concluded that a valuation allowance equal to its future income tax assets should be recorded. Income tax expenses are related to D-BOX international operations in different countries and different foreign rules of taxation.

## 9.6 Net Loss

Net loss for the third quarter ended December 31, 2018, amounted to \$177K (basic and diluted net loss of \$0.001 per share) compared with a net income of \$51K for the same period last year.

For the nine-month period ended December 31, 2018, net loss amounted \$1.2 million (basic and diluted net loss of \$0.007 per share) compared with a net loss of \$1.8 million (basic and diluted net loss of \$0.010 per share) for the same period last year.

## 10. ADJUSTED EBITDA



\* See the "Non-IFRS measure" section on page 9.

Adjusted EBITDA provides useful and complementary information which can be used, in particular, to assess profitability and cash flows provided by operations. It consists of net income (loss) excluding amortization, financial expenses net of income, income taxes, write-offs of property and equipment and intangible assets, shared-based payments, foreign exchange loss (gain) and non-recurring expenses related to restructuring costs.

For the third quarter ended December 31, 2018, adjusted EBITDA amounted to \$515K compared with \$1.1M for the same period last year.

For the nine-month period ended December 31, 2018, adjusted EBITDA amounted to \$1.8 million compared with \$1.7 million year over year.

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## **11. LIQUIDITY, CAPITAL RESOURCES AND FINANCING SOURCES**

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As at December 31, 2018, current assets amounted to \$23.3 million compared with \$23.7 million as at March 31, 2018.

Total working capital stood at \$17.2 million as at December 31, 2018, compared with \$16.6 million as at March 31, 2018. Accounts receivable, consisting primarily of trade accounts receivable, investment tax credits and commodity taxes receivable, rose to \$5.6 million from \$5.3 million as at March 31, 2018. Inventories totalled \$7.8 million as at December 31, 2018, compared with \$7.8 million as at March 31, 2018.

Current liabilities fell \$0.9 million to \$6.1 million as at December 31, 2018, from \$7.0 million as at March 31, 2018. Accounts payable and accrued liabilities, included in current liabilities, were down \$1.6 million to \$4.7 million from \$6.3 million as at March 31, 2018.

### **11.1 Operating Activities**

For the nine-month period ended December 31, 2018, cash flows used by operating activities totalled \$0.8 million compared with \$0.5 million in cash flows generated for the same period of the previous year. This \$1.3 million negative change resulted from a \$0.7 million increase in cash generated by operations before changes in working capital items and a \$2.0 million increase in cash used by changes in working capital items.

### **11.2 Investing Activities**

For the nine-month period ended December 31, 2018, cash flows used by investing activities amounted to \$0.7 million compared with \$1.5 million for the same period of the previous fiscal year.

### **11.3 Financing Activities**

There were no financing activities for the nine-month periods ended December 31, 2018 and 2017.

As of December 31, 2018, the effective interest rate of long-term debt was 10.7% and the Corporation was in compliance with all debt covenants.

For the third quarter and nine-month period ended December 31, 2018, interest expense on long-term debt charged to loss amounted to \$129K (\$125K in 2017) and \$382K (\$369K in 2017), respectively, including amounts of \$40K (\$36K in 2017) and \$118K (\$107K in 2017) related to accretion of interest expense.

### **11.4 Equity**

Equity fell \$1.1 million to \$21.0 million as of December 31, 2018, from \$22.1 million as at March 31, 2018. This decrease resulted mainly from the net loss of \$1.2 million for the nine-month period ended December 31, 2018.

## 12. QUARTERLY DATA

Operating results for each of the past eight quarters are shown in the table below:

	2019			2018			2017	
	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
<b>Revenue from the entertainment market</b>								
<i>Theatrical entertainment:</i>								
System sales	1,896	2,688	2,197	1,236	3,537	2,133	3,115	3,381
Rights for use, rental and maintenance	2,073	2,102	2,605	1,967	2,482	1,828	2,150	1,713
	3,969	4,790	4,802	3,203	6,019	3,961	5,265	5,094
<i>Commercial entertainment system sales</i>	2,140	1,312	2,512	3,561	2,760	903	442	1,571
<i>Home entertainment system sales</i>	146	365	253	905	265	1,211	751	2,006
<b>Total revenue from the entertainment market</b>	<b>6,255</b>	<b>6,467</b>	<b>7,567</b>	<b>7,669</b>	<b>9,044</b>	<b>6,075</b>	<b>6,458</b>	<b>8,671</b>
<b>Revenue from the simulation and training market</b>	<b>2,003</b>	<b>1,619</b>	<b>1,945</b>	<b>1,615</b>	<b>1,356</b>	<b>1,578</b>	<b>1,683</b>	<b>1,942</b>
<b>TOTAL REVENUE</b>	<b>8,258</b>	<b>8,086</b>	<b>9,512</b>	<b>9,284</b>	<b>10,400</b>	<b>7,653</b>	<b>8,141</b>	<b>10,613</b>
<b>Adjusted EBITDA*</b>	<b>515</b>	<b>127</b>	<b>1,157</b>	<b>906</b>	<b>1,114</b>	<b>176</b>	<b>377</b>	<b>998</b>
<b>Net income (loss)</b>	<b>(177)</b>	<b>(748)</b>	<b>(229)</b>	<b>12</b>	<b>51</b>	<b>(840)</b>	<b>(984)</b>	<b>286</b>
<b>Basic and diluted net income (loss) per share</b>	<b>(0.001)</b>	<b>(0.004)</b>	<b>(0.001)</b>	<b>0.000</b>	<b>0.000</b>	<b>(0.004)</b>	<b>(0.006)</b>	<b>0.001</b>
(in thousands)								
<b>Weighted average number of common shares outstanding</b>	<b>175,951</b>	<b>175,951</b>	<b>175,951</b>	<b>175,951</b>	<b>175,951</b>	<b>175,951</b>	<b>175,951</b>	<b>175,753</b>

\* See the "Non-IFRS Financial Measures" section and the reconciliation Table of adjusted EBITDA to net loss on page 9.

## 13. COMMITMENTS

The Corporation rents premises and equipment under operating leases and has entered into long-term commitments to purchase services. The minimum payments for the coming years are as follows:

	Leases	Other Commitments
2019	337	17
2020 to 2022	496	0
	<b>833</b>	<b>17</b>

The Corporation's operating lease expenses amounted to \$137K for the third quarter ended December 31, 2018 (\$160K for 2017) and \$402K for the nine-month period ended December 31, 2018 (\$448K for 2017) and has pledged the office furniture and fixtures, in favour of the lessors.

## 14. FULLY DILUTED SHARE CAPITAL (FEBRUARY 13, 2019)

	Class A common shares
Class A common shares outstanding	175,950,573
Convertible instruments	
Stock-options outstanding	15,902,100
Warrants	6,500,000
	<b>198,352,673</b>

## 15. CHANGES IN ACCOUNTING POLICIES

On April 1, 2018, the Corporation adopted IFRS 9, *Financial Instruments*, which simplifies the measurement and classification of financial assets by reducing the number of measurement categories in IAS 39, *Financial Instruments: Recognition and Measurement*. The new standard also provides for a fair value option in the designation of a non-derivative financial liability and its related classification and measurement, as well as for a new hedge accounting model more closely aligned with risk management activities undertaken by entities. IFRS 9 also introduces a new expected loss impairment model that will require timely recognition of expected credit losses. Specifically, entities will be required to account for expected credit losses when financial instruments are first recognized and to recognize full lifetime expected credit losses on a timely basis.

The adoption of IFRS 9 had no impact on the interim condensed consolidated financial statements of the Corporation.

On April 1, 2018, the Corporation also adopted IFRS 15, *Revenue from Contracts with Customers*, which specifies how and when an entity will recognize revenue as well as requiring such entities to provide users of financial statements with more informative disclosures. The standard provides a single, principles based five-step model to be applied to all contracts with customers. Accordingly, the Corporation now recognizes a contract with a customer only when all of the following criteria are satisfied:

- The parties to the contract have approved the contract - in writing, orally or in accordance with other customary business practices - and are committed to performing their respective obligations;
- The entity can identify each party's rights regarding the goods or services to be transferred;
- The entity can identify the payment terms for the goods or services to be transferred;
- The contract has commercial substance [i.e. the risk, timing or amount of the entity's future cash flows is expected to change as a result of the contract]; and
- It is probable that the entity will collect the consideration to which it will be entitled in exchange for the goods or services that will be transferred to the customer.

The adoption of IFRS 15 had no impact on the interim condensed consolidated financial statements of the Corporation.

## 16. RISK AND UNCERTAINTIES

We operate in an industry which presents many risks and uncertainties. These risks and uncertainties are described in the Annual Information Form (AIF) dated June 14, 2018, which is available on [www.sedar.com](http://www.sedar.com).



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## **17. DISCLOSURE CONTROLS AND INTERNAL CONTROLS OVER FINANCIAL REPORTING**

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Internal control over financial reporting aims to provide reasonable assurance regarding the reliability of the Corporation’s financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

During the third quarter ended December 31, 2018, there were no changes in the Corporation’s internal control over financial reporting that materially affected, or are likely to materially affect, the Corporation’s internal control over financial reporting.

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## **18. CONTINUOUS INFORMATION AND ADDITIONAL DISCLOSURE**

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This MD&A was prepared as of February 13, 2019. Additional information can be found on the SEDAR website at [www.sedar.com](http://www.sedar.com).

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