

Consolidated Financial Statements

**D-BOX Technologies Inc.**

March 31, 2024

## Management report

The accompanying consolidated financial statements of **D-BOX Technologies Inc.** and all the information in the management's discussion and analysis ["MD&A"] are the responsibility of management.

The consolidated financial statements have been prepared by management in accordance with International Financial Reporting Standards ["IFRS"]. The consolidated financial statements include some amounts that are based on estimates and judgments. Management has determined such amounts on a reasonable basis in order to ensure that the consolidated financial statements are presented fairly, in all material respects. Financial information used elsewhere in the MD&A is consistent with that in the consolidated financial statements.

The Board of Directors ["Board"] is responsible for reviewing and approving the consolidated financial statements and the MD&A and ensuring that management fulfills its financial reporting responsibilities. The Board discharges its responsibility primarily through its Audit Committee ["Committee"].

The Committee is appointed by the Board and all its members are independent directors. The Committee meets periodically with management, as well as the independent auditors, to discuss internal control over financial reporting, audit matters and financial reporting issues, to satisfy itself that each party is properly discharging its responsibilities and to review the consolidated financial statements, the independent auditor's report and the MD&A. The Committee reports its findings to the Board for consideration when it approves the consolidated financial statements and the MD&A for issuance to the shareholders.

The consolidated financial statements have been audited by Ernst & Young LLP, the independent auditor, in accordance with Canadian generally accepted auditing standards on behalf of the shareholders. The independent auditor has full and free access to the Audit Committee.

Signed:

Sébastien Mailhot  
President and Chief Executive Officer  
Montréal, Canada

May 30, 2024

# Independent auditor's report

To the Shareholders of  
**D-BOX Technologies Inc.**

## Opinion

We have audited the consolidated financial statements of **D-BOX Technologies Inc.** and its subsidiaries [the "Corporation"], which comprise the consolidated balance sheets as at March 31, 2024 and 2023, and the consolidated statements of net income (loss) and comprehensive income (loss), consolidated statements of changes in equity, and consolidated statements of cash flows for the years then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Corporation as at March 31, 2024 and 2023, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards ["IFRS"].

## Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For the matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to this matter. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matter below, provide the basis for our audit opinion on the accompanying consolidated financial statements.



#### **Revenue recognition over system sales**

For the year ended March 31, 2024, the Corporation had \$30.9 million of system sales.

As disclosed in Note 2.11, Revenue recognition, the Corporation recognizes in income (loss) the sale of systems when the customer obtains control over the system, which generally occurs upon delivery.

Accordingly, we identified the risk of improper revenue recognition with respect to cut-off of system sales as a key audit matter due to the significance of the amount, the various shipping terms and conditions, and the customer locations.

#### **How our audit addressed the key audit matter**

In relation to revenue recognition of system sales, we have performed the following audit procedures, among others:

- Performed a walkthrough to understand the related process and identified key controls;
- Tested transactions, on a sample basis, against sales contracts, invoices and shipping documents to assess that revenue has been recognized in the correct accounting period based on the customer-specific terms and conditions for the transfer of control;
- Obtained support for material manual journal entries affecting system sales.

#### **Other information**

Management is responsible for the other information. The other information comprises the information included in the Management's Discussion and Analysis.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

We obtained the Management's Discussion and Analysis prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditor's report. We have nothing to report in this regard.

#### **Responsibilities of management and those charged with governance for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

### **Auditor’s responsibilities for the audit of the consolidated financial statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters to be the most significant in the audit of the consolidated financial statements of the current period, and are therefore the key audit matters. We describe these matters in our auditor’s report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



The engagement partner on the audit resulting in this independent auditor's report is Francis Guimond.

*Ernst & Young LLP*<sup>1</sup>

Montréal, Canada  
May 30, 2024

<sup>1</sup> CPA auditor, public accountancy permit no. A118111



**D-BOX Technologies Inc.**  
**CONSOLIDATED BALANCE SHEETS**

As at March 31  
[in thousands of Canadian dollars]

	Notes	2024 \$	2023 \$
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents		2,916	3,116
Short-term deposits	9	209	—
Accounts receivable	3	5,736	8,039
Inventories	4	7,188	9,966
Prepaid expenses and deposits		650	502
Current portion of finance leases receivable	7	108	128
		<b>16,807</b>	<b>21,751</b>
<b>Non-current assets</b>			
Property and equipment	5	2,320	2,771
Intangible assets	6	1,564	1,826
Finance leases receivable	7	245	351
Other assets	18	—	22
		<b>20,936</b>	<b>26,721</b>
<b>LIABILITIES AND EQUITY</b>			
<b>Current liabilities</b>			
Credit facility	8	—	1,160
Accounts payable and accrued liabilities	9, 10	5,323	7,266
Derivative financial instruments	17	45	162
Warranty provision		210	119
Deferred revenues		502	2,741
Current portion of lease liabilities	11	246	243
Current portion of long-term debt	12	494	1,643
		<b>6,820</b>	<b>13,334</b>
<b>Non-current liabilities</b>			
Lease liabilities	11	22	240
Long-term debt	12	1,964	2,253
		<b>8,806</b>	<b>15,827</b>
<b>Equity</b>			
Share capital	13.1	66,227	66,227
Share-based payments reserve	13.2	783	842
Foreign currency translation reserve		(210)	(290)
Deficit		(54,670)	(55,885)
		<b>12,130</b>	<b>10,894</b>
		<b>20,936</b>	<b>26,721</b>

Contingency [note 19]

See accompanying notes.

On behalf of the Board,

Denis Chamberland  
Director

Sébastien Mailhot  
Director

**D-BOX Technologies Inc.**  
**CONSOLIDATED STATEMENTS OF NET INCOME (LOSS) AND**  
**COMPREHENSIVE INCOME (LOSS)**

For the years ended March 31  
[in thousands of Canadian dollars, except share and per-share amounts]

	Notes	2024 \$	2023 \$
<b>Revenues</b>	14.1		
System sales		<b>30,898</b>	25,620
Rights for use, rental and maintenance		<b>8,699</b>	8,502
		<b>39,597</b>	34,122
Cost of goods sold excluding amortization	4	<b>19,783</b>	16,390
Amortization related to cost of goods sold	5, 6	<b>1,154</b>	1,524
Cost of goods sold		<b>20,937</b>	17,914
<b>Gross profit</b>		<b>18,660</b>	16,208
<b>Other expenses</b>			
Selling and marketing		<b>6,741</b>	6,485
Administration		<b>6,728</b>	6,620
Research and development		<b>3,942</b>	3,775
Impairment (reversal)	5, 6	—	(223)
Gain on disposal of assets	18	<b>(478)</b>	(5)
Foreign exchange loss (gain)		<b>57</b>	(30)
		<b>16,990</b>	16,622
<b>Income (loss) before financial expenses (income) and income taxes</b>		<b>1,670</b>	(414)
<b>Financial expenses (income)</b>			
Financial expenses	14.2	<b>580</b>	506
Interest income		<b>(10)</b>	(2)
		<b>570</b>	504
<b>Income (loss) before income taxes</b>		<b>1,100</b>	(918)
Income taxes	15	<b>7</b>	19
<b>Net income (loss)</b>		<b>1,093</b>	(937)
<i>Items that will be reclassified to net income (loss) in subsequent periods:</i>			
Foreign currency translation gain (loss)		<b>80</b>	(153)
<b>Comprehensive income (loss)</b>		<b>1,173</b>	(1,090)
<b>Net income (loss) per share</b>			
Basic		<b>0.005</b>	(0.004)
Diluted		<b>0.005</b>	(0.004)
<b>Weighted average number of common shares outstanding</b>	13.1		
Basic		<b>220,226,573</b>	220,225,658
Diluted		<b>221,880,966</b>	220,225,658

See accompanying notes.



**D-BOX Technologies Inc.**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**

For the years ended March 31  
[in thousands of Canadian dollars]

	Notes	Share capital \$	Share-based payments reserve \$	Warrants reserve \$	Foreign currency translation reserve \$	Deficit \$	Total \$
Balance as at March 31, 2022		66,227	1,220	1,355	(137)	(56,831)	11,834
Net loss		—	—	—	—	(937)	(937)
Foreign currency translation loss		—	—	—	(153)	—	(153)
Comprehensive loss		—	—	—	(153)	(937)	(1,090)
Share-based payments	13.2	—	150	—	—	—	150
Cancellation of stock options	13.2	—	(528)	—	—	528	—
Expiry of warrants		—	—	(1,355)	—	1,355	—
Balance as at March 31, 2023		66,227	842	—	(290)	(55,885)	10,894
Net income		—	—	—	—	1,093	1,093
Foreign currency translation gain		—	—	—	80	—	80
Comprehensive income		—	—	—	80	1,093	1,173
Share-based payments	13.2	—	63	—	—	—	63
Cancellation of stock options	13.2	—	(122)	—	—	122	—
<b>Balance as at March 31, 2024</b>		<b>66,227</b>	<b>783</b>	<b>—</b>	<b>(210)</b>	<b>(54,670)</b>	<b>12,130</b>

*See accompanying notes.*

**D-BOX Technologies Inc.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**

For the years ended March 31  
[in thousands of Canadian dollars]

	Notes	2024 \$	2023 \$
<b>OPERATING ACTIVITIES</b>			
Net income (loss)		1,093	(937)
Items not affecting cash:			
Amortization of property and equipment	5	1,024	1,226
Amortization of intangible assets	6	720	1,000
Amortization of financing costs	14.2	31	50
Impairment (reversal)	5	—	(223)
Gain on disposal of assets	5, 18	(478)	(5)
Share-based payments	13.2	63	228
Change in fair value of derivative financial instruments		(117)	194
Unrealized foreign exchange loss (gain)		108	(471)
Write-off of lease receivable	7	106	—
Interest income on lease receivable	7	(88)	(91)
Interest expense on lease liabilities	11	27	36
Accretion of interest expense on long-term debt	12	25	30
<b>Cash flows generated from operations before changes in working capital items</b>		<b>2,514</b>	<b>1,037</b>
<b>Changes in working capital items:</b>			
Short-term deposits		(209)	—
Accounts receivable		2,218	(1,292)
Inventories		2,778	(4,803)
Prepaid expenses and deposits		(148)	189
Other assets		—	375
Accounts payable and accrued liabilities		(1,880)	3,053
Warranty provision		91	49
Deferred revenues		(2,239)	1,647
		611	(782)
<b>Cash flows generated from operating activities</b>		<b>3,125</b>	<b>255</b>
<b>INVESTING ACTIVITIES</b>			
Finances leases receivable payments	7	108	122
Additions to property and equipment	5	(538)	(725)
Additions to intangible assets	6	(458)	(664)
Disposal of other assets	18	500	—
<b>Cash flows used in investing activities</b>		<b>(388)</b>	<b>(1,267)</b>
<b>FINANCING ACTIVITIES</b>			
Proceeds from (repayment of) credit facility		(1,160)	100
Payment of lease liabilities	11	(277)	(259)
Repayment of long-term debt		(1,494)	(635)
Proceeds from long-term debt, net of financing costs paid		—	1,000
<b>Cash flows (used in) generated from financing activities</b>		<b>(2,931)</b>	<b>206</b>
Effect of exchange rate fluctuations on cash and cash equivalents		(6)	(15)
<b>Net change in cash and cash equivalents</b>		<b>(200)</b>	<b>(821)</b>
Cash and cash equivalents, beginning of year		3,116	3,937
<b>Cash and cash equivalents, end of year</b>		<b>2,916</b>	<b>3,116</b>
<b>Cash and cash equivalents consist of:</b>			
Cash		2,916	3,116
Cash equivalents		—	—
<b>Interest and income taxes included in operating activities:</b>			
Interest paid		391	337
Income taxes paid		7	19

*See accompanying notes.*

**D-BOX Technologies Inc.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
March 31, 2024

[Amounts are in thousands of Canadian dollars, except share, warrant, option, per-share and per-option amounts]

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## **1. DESCRIPTION OF BUSINESS**

D-BOX Technologies Inc. [“D-BOX” or the “Corporation”], incorporated under the *Canada Business Corporations Act*, is domiciled at 2172 de la Province Street, Longueuil, Québec, Canada.

D-BOX designs, manufactures and commercializes motion systems intended for the entertainment and simulation and training markets. This patented technology uses motion effects specifically programmed for each visual content, which are sent to a motion system integrated into either a platform, a seat or any other product. The resulting motion is synchronized with the on-screen action, thus creating an realistic immersive experience.

The Corporation evaluates its operating results and allocates resources based on its one operating segment which is the design, manufacture and sale of cutting-edge motion systems.

The consolidated financial statements were approved by the Corporation’s Board of Directors on May 30, 2024.

## **2. SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION**

### ***2.1 Basis of presentation and statement of compliance***

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards [“IFRS”] as issued by the International Accounting Standards Board.

The consolidated financial statements have been prepared on a historical cost basis, except for derivative financial instruments, which are measured at fair value. The significant accounting policies are summarized below.

#### *Changes in accounting standards*

New standards, interpretations and amendments effective January 1, 2023

Disclosure of Accounting Policies, amendments to IAS 1, Presentation of Financial Statement, requiring entities to disclose material information about accounting policies rather than significant information.

These changes to accounting standards had no material impact on the Corporation’s consolidated financial statements.

**D-BOX Technologies Inc.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
March 31, 2024

[Amounts are in thousands of Canadian dollars, except share, warrant, option, per-share and per-option amounts]

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## ***2.2 Basis of consolidation***

The consolidated financial statements include the accounts of the Corporation and its wholly-owned subsidiaries, D-BOX USA Inc. and D-BOX Entertainment Technology (Shanghai) Co. Ltd., which use the same accounting policies and fiscal year-end as the Corporation. All intercompany balances and transactions have been eliminated on consolidation.

## ***2.3 Significant judgments and estimates***

The preparation of consolidated financial statements requires the Corporation's management to make judgments, estimates and assumptions that could affect the amounts of assets and liabilities at the balance sheet date and the amounts of revenues and expenses.

### ***2.3.1 Judgments***

In connection with the application of the Corporation's accounting policies, management made the following judgment which had a material impact on the carrying amount of assets and liabilities reported in the consolidated financial statements.

#### ***2.3.1.1 Leases***

The Corporation is involved in the rental of motion systems as a lessor. The Corporation has determined, based on its assessment of the terms and conditions of agreements, such as lease term and minimum lease payments, that it may or may not retain substantially all the risks and rewards of ownership of the systems for its lease contracts. Accordingly, the Corporation has accounted for these agreements as operating or finance leases, as deemed appropriate.

#### ***2.3.1.2 Intangible assets***

Development costs related to D-BOX motion technology are capitalized in accordance with the accounting policy described in note 2.12. In determining the amounts to be capitalized, management makes assumptions regarding the expected future cash generation of the assets, discount rates to be applied, the expected period of benefits and forecasted revenues.

### ***2.3.2 Estimates***

The underlying estimates and assumptions are based on past experience and other factors deemed reasonable in view of the circumstances. Accordingly, they provide a basis for judgments made in determining the carrying amounts of assets and liabilities.

The final amounts appearing in the Corporation's future consolidated financial statements may differ from the amounts currently estimated. These estimates and assumptions are reviewed on an ongoing

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basis. The main estimates used concern the impairment of non-financial assets as well as the provision for expected credit losses.

**2.3.2.1 Impairment of non-financial assets**

Impairment of non-financial assets exists when the carrying amount of an asset exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value-in-use. The fair value less costs of disposal calculation is based on available data from binding sales transactions in an arm's length transaction of similar assets and observable market prices less incremental costs for disposing of the asset. The value-in-use calculation is based on a discounted cash flow model. The cash flows are derived from the Corporation's forecast and strategic plan. The recoverable amount is most sensitive to the discount rate used in the discounted cash flow model, the expected future cash flows and the perpetual growth rate used for extrapolation.

**2.3.2.2 Provision for expected credit losses of trade accounts receivables**

The Corporation uses a provision matrix to calculate expected credit losses ["ECLs"] for trade accounts receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns [i.e., by geography, customer type and rating, and coverage by credit insurance]. The provision matrix is initially based on the Corporation's historical observed default rates. The Corporation will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analyzed. The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Corporation's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Corporation's trade accounts receivables is disclosed in note 3.

**2.4 Foreign currency translation**

The Corporation's consolidated financial statements are expressed in Canadian dollars, which is its functional currency.

**2.4.1 Foreign currency transactions**

Foreign currency transactions are translated into the functional currency using the exchange rate at the date of the transaction. At the end of each reporting period:

- Foreign currency monetary assets and liabilities are translated using the closing rate. Resulting exchange differences are recognized in income (loss) for the year;

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- Foreign currency non-monetary assets and liabilities are recognized using the historical rate at the date of the transaction.

**2.4.2 Translation of the subsidiary's financial statements**

The functional currency of the subsidiaries is the US dollar for D-BOX USA Inc. and the RMB for D-BOX Entertainment Technology (Shanghai) Co. Ltd. The balance sheet is translated into Canadian dollars at the closing rate, that is, the exchange rate at the end of the reporting period. Income (loss) and cash flows are translated at the average exchange rates. Differences resulting from this translation are recorded as a foreign currency translation gain (loss) in other comprehensive income (loss).

On the sale of a foreign entity, the translation differences previously recognized in other comprehensive income (loss) are recognized in the consolidated statements of net income (loss).

**2.5 Cash and cash equivalents**

Cash consists of cash with financial institutions. Cash equivalents consist of investments which are readily convertible into a known amount of cash and which have an acquisition date maturity of three months or less.

**2.6 Inventories**

Finished goods, parts and components are valued at the lower of cost and net realizable value. Cost is determined by the first-in, first-out method. Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. The amount of the inventory impairment charge may be reversed when the circumstances that gave rise to the impairment no longer exist. The cost of finished goods includes the cost of goods and components, labour costs and a portion of manufacturing overhead costs, based on the Corporation's normal operating capacity.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
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**2.7 Property and equipment and intangible assets**

Property and equipment, intangible assets, and other assets are recorded at cost. These assets are amortized over their estimated useful lives using the following methods and rates:

<b>Nature of amortized asset</b>	<b>Method</b>	<b>Period</b>
<b>Property and equipment</b>		
Goods held for lease	Straight-line	10 years
Furniture and fixtures	Straight-line	7 years
Machinery, mold, equipment, computer hardware and trade show stands	Straight-line	3 to 7 years
Buildings and leasehold improvements	Straight-line	Lease term
<b>Intangible assets</b>		
Patents	Straight-line	Not exceeding 10 years
D-BOX motion technology*	Straight-line	3 to 7 years
Software	Straight-line	4 years

\* Internally generated intangible assets.

For finite-life tangible and intangible assets, the Corporation assesses at each reporting date whether there is an indication that the carrying amount may be impaired. If any such indication exists, the Corporation estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's fair value less costs of disposal and its value-in-use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. If the asset does not generate cash inflows that are largely independent of those from other assets or group of assets, the recoverable amount is determined by reference to the cash generating unit's value-in-use or fair value less costs of disposal. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, an appropriate valuation model is used. These calculations are corroborated by valuation multiples or other available fair value indicators.

A previously recognized impairment loss is reversed if there has been a change in the estimated recoverable amount since the last impairment loss was recognized. That increased amount cannot exceed the carrying amount that would have been determined, net of accumulated amortization, had no impairment loss been recognized for the asset in prior years. Such a reversal is recognized in the consolidated statements of loss.

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[Amounts are in thousands of Canadian dollars, except share, warrant, option, per-share and per-option amounts]

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## **2.8 *Warranty provision***

A provision for potential warranty claims is recorded upon revenue recognition based on past experience and warranties offered by the Corporation.

## **2.9 *Share-based payment plan***

Compensation expense for options granted to employees and directors under the Corporation's share-based payment plan is recognized over their vesting period. Such share-based payment expense is determined under the fair value method using the Black-Scholes option pricing model. Any consideration paid on exercise of stock options together with the related portion previously credited to the share-based payment reserve is credited to share capital.

For the share unit plans, the fair value of the amount payable to employees and directors is recognized as an expense, with a corresponding increase in liabilities, over the period that the employees and directors unconditionally become entitled to payment. The liability is re-measured at each reporting date. Any changes in the fair value of the liability are recognized in income (loss) as employee costs or in director fees.

## **2.10 *Leases***

The right-of-use asset and lease liability are recognized at the lease commencement date. Certain exemptions apply for short-term leases and leases of low-value assets.

### *Right-of-use of assets*

Right-of-use assets are measured at cost. The cost is based on the initial amount of the lease liability plus initial direct costs incurred and estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located adjusted for any lease payments made at or before the commencement date, less any lease incentives received, if any.

The cost of right-of-use assets are periodically reduced by amortization expenses and impairment losses, if any, and adjusted for certain remeasurement of the lease liability. Right-of-use assets are amortized to the lesser of the useful life or the lease term using the straight-line method as this reflects the expected pattern of consumption of the future economic benefits. The lease term includes the renewal option only if it is reasonably certain to exercise that option.



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*Lease liabilities*

At the commencement date of the lease, the Corporation recognizes lease liabilities measured at the present value of lease payments to be made over the lease term. Lease payments mainly include fixed payments less any lease incentives receivable and the exercise price of a purchase option reasonably certain to be exercised. Variable lease payments that do not depend on an index or a rate are recognized as an expense in the period during which the event or condition that triggers the payment occurs. In calculating the present value of lease payments, the Corporation uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect accretion of interest and reduced for lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the in-substance fixed lease payments or a change in the assessment of whether the underlying asset will be purchased.

The Corporation determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. After the commencement date, the Corporation reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise, or not to exercise, the option to renew.

*The Corporation as a lessor*

The Corporation classifies each lease related to commercial theatres motion systems either as an operating or a finance lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of an underlying asset. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of an underlying asset.

For commercial theatre finance leases, the Corporation recognizes, at the commencement of the lease term, a finance lease receivable in the consolidated balance sheets at an amount equals to the fair value of the leased asset, or if lower, the present value of the minimum lease payments. Finance lease income, included within Right for use, rental and maintenance revenue, is recognized each year in a manner that reflect a constant rate of return on the finance lease asset.

The operating lease agreements for which the Corporation acts as lessor are related to the rental of motion systems for commercial theaters. These contracts are generally for a period between 5 to 7 years. For these contracts, the Corporation recognizes operating lease payments as income under Right for use, rental and maintenance as they become due under the term of the agreement, that is, on ticket sales related to commercial usage of motion systems. In the event that the performance of a seat falls short of expectations, the Corporation has the contractual right to recover these assets which could then be sold or rented to another customer.

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### ***2.11 Revenue recognition***

The Corporation's revenues are generated from the sale or lease of motion systems to entertainment market and simulation and training market clients.

Revenue is measured at the fair value of the consideration received or receivable, net of estimated discounts, and after eliminating intercompany sales. Discounts are estimated based on the most likely amount method and using contractual terms with customers.

Revenue from the sale of motion systems is recognized in a manner that depicts the transfer of promised goods or services to a customer and at an amount that reflects the consideration expected to be received in exchange for transferring those goods or services. This is achieved by applying the following five steps:

1. Identify the contract with a customer;
2. Identify the performance obligations in the contract;
3. Determine the transaction price;
4. Allocate the transaction price to the performance obligations in the contract; and
5. Recognize revenue when [or as] the entity satisfies a performance obligation.

Revenues arising from sale of motion systems are recognized in income (loss) when the customer obtains control over the system, which generally occurs upon delivery. The cost of systems sold is recognized immediately in income (loss) as cost of goods sold.

Revenues arising from operating leases for motion systems are recognized in income (loss) as they become due under the terms of the arrangement, that is, on ticket sales by the commercial theatre for motion system use. System costs are recorded in property and equipment under goods held for lease.

Revenues arising from motion technology use and maintenance agreements are recognized in income (loss) over the period of service, that is, on commercial usage of motion systems. Costs relating to maintenance are recorded as cost of goods sold as incurred.

In addition to the above general principles, the Corporation applies specific revenue recognition for bill and hold transactions. When customers request a bill and hold, revenue is recognized when the customer is invoiced for goods that have been produced, packaged and made ready for shipment. These goods are shipped within a specified period of time and are segregated from other inventory, the control is transferred to the customer, and the terms and collection experience on the related billings are consistent with all other sales.

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***2.12 Research and development costs***

Research costs are charged to income (loss) in the year of expenditure. Development costs related to the D-BOX motion technology are capitalized when the Corporation can demonstrate:

- The technical feasibility of completing the intangible asset so that the asset will be available for use or sale;
- Its intention to complete and its ability and intention to use or sell the asset;
- How the asset will generate future economic benefits;
- The availability of resources to complete the asset; and
- The ability to measure reliably the expenditure during development.

Following initial recognition of capitalized development costs as an asset, the asset is carried at cost less accumulated amortization and accumulated impairment losses, if any. Amortization begins when development is complete, and the asset is available for use. During the period of development, the asset is tested for impairment annually.

***2.13 Government assistance and investment tax credits***

Government assistance and refundable investment tax credits are recognized when there is reasonable assurance that the Corporation has complied with, and will continue to comply with, all conditions necessary to obtain such assistance. The Corporation incurs research and development expenses that are eligible for investment tax credits.

Recognized government assistance and refundable investment tax credits are based on management's estimates of amounts expected to be recovered and are subject to audit by tax authorities.

Government assistance and refundable investment tax credits are recognized as a reduction of the cost of the related assets or expenses in the year in which the expenditures are made when management deems that there is reasonable assurance that the conditions for government assistance or investment tax credits have been met.

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## ***2.14 Income taxes***

The Corporation follows the liability method of accounting for income taxes. Deferred tax assets and liabilities are determined based on the differences between the financial reporting and tax bases of assets and liabilities and are measured using substantively enacted tax rates and laws that reflect the tax consequences that would follow from the way that the Corporation expects to recover or settle the carrying amount of its assets and liabilities in the periods in which the deferred tax assets and liabilities are expected to be realized or settled.

Deferred tax assets are recognized to the extent that it is probable that the Corporation's future taxable income will be sufficient to permit the recovery of such assets.

Deferred tax assets and liabilities are accounted for directly through income (loss), other comprehensive income (loss) or equity, based on the classification of the item to which they relate.

## ***2.15 Earnings (loss) per share***

Basic earnings (loss) per common share are calculated by dividing the net income (loss) attributable to common shareholders by the weighted average number of common shares outstanding during the year. Diluted earnings (loss) per share are calculated taking into account the dilution that could result if stock options for the issuance of common shares were exercised or converted into common shares at the later of the beginning of the fiscal year or the date of issue. Stock options have only been included in the calculation of diluted weighted average number of common shares outstanding when the average market price of ordinary shares during the period exceeds the exercise price of the stock options. As at March 31, 2024, 5,829,500 [8,620,000 as at March 31, 2023] stock options were not included in the calculation of diluted earnings (loss) per share because the effects would have been antidilutive.

## ***2.16 Financial instruments***

### ***2.16.1 Classification, measurement and recognition***

A financial asset is classified and subsequently measured at amortized cost; fair value through other comprehensive income ["FVTOCI"]; or fair value through profit and loss ["FVTPL"]. The classification is based on two criteria: the Corporation's business model for managing the assets; and whether the instruments' contractual cash flows represent "solely payments of principal and interest" on the principal amount outstanding [the "SPPI criterion"]. The Corporation's financial assets are held within a business model with the objective to hold the financial assets in order to collect contractual cash flows that meet the SPPI criterion and are classified and subsequently measured at amortized cost.

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The financial assets classified and subsequently measured at amortized cost consist of cash, cash equivalents, short-term deposits, trade accounts receivable and deposits.

A financial liability is classified and subsequently measured at amortized cost or FVTPL. The Corporation's financial liabilities measured at amortized cost consist of trade accounts payable, accrued liabilities [excluding provisions], credit facility, and long-term debt are classified as other financial liabilities. They are initially recognized at fair value, net of directly attributable transaction costs, and are subsequently carried at amortized cost using the effective interest method.

The Corporation's financial asset and liability at FVTPL comprise derivative financial instruments. Derivative financial instruments consist of foreign exchange contracts [*note 17.3*] and are accounted for at fair value with changes in fair value recognized in the consolidated statements of net income (loss) under "Foreign exchange loss (gain)". Derivative financial instruments are recognized as financial assets where fair value is positive and as financial liabilities where it is negative.

Derivative financial instruments are measured at fair value in the consolidated balance sheets and are grouped into the three levels of the fair value hierarchy. The three levels are defined based on the observability of significant inputs to the measurement, as follows:

- Level 1: quoted prices [unadjusted] in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly;
- Level 3: unobservable inputs for the asset or liability.

The fair value of derivative financial instruments is determined using the Corporation's valuation models. These models project future cash flows and discount the future amounts to a present value using the contractual terms of the derivative instrument and factors observable in external markets data, such as period-end foreign exchange rates [Level 2 inputs].

### *2.16.2 Impairment of financial assets measures at amortized cost*

The Corporation applies the simplified approach to measuring expected credit losses ["ECL"] which uses a lifetime expected loss allowance for all trade receivables. To measure the ECL, trade accounts receivable and finance leases receivable have been grouped based on shared risk characteristics and the days past due. The Corporation then applies an ECL based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Trade accounts receivable are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the debtor enters bankruptcy, is in significant financial difficulty or has failed to make contractual payments,

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unless the Corporation has reasonable and supportable information to demonstrate that a more lagging criterion is more appropriate.

**3. ACCOUNTS RECEIVABLE**

	2024	2023
	\$	\$
Trade accounts receivable	5,190	7,629
Allowance for expected credit losses	(225)	(196)
	4,965	7,433
Investment tax credits	543	355
Commodity taxes receivable	228	251
	5,736	8,039

The following table is the movement in the allowance for expected credit losses of trade accounts receivable:

	2024	2023
	\$	\$
Balance, beginning of year	196	166
Addition	58	74
Write-off	(29)	(44)
	225	196

Information about the credit exposure is disclosed in note 17.2.

**4. INVENTORIES**

	2024	2023
	\$	\$
Parts and components <sup>(1)</sup>	5,851	8,934
Finished goods	1,337	1,032
	7,188	9,966

<sup>(1)</sup> As at March 31, 2024, parts and components include \$nil [\$1,297 as of March 31, 2023] of deposits related to the purchase of parts and components which cannot be redeemed for cash.

Inventories charged to cost of goods sold amounted to \$15,113 in 2024 [\$11,692 in 2023].

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**5. PROPERTY AND EQUIPMENT**

<b>Cost</b>	<b>Goods held for lease</b>	<b>Furniture and fixtures</b>	<b>Machinery, mold and equipment</b>	<b>Computer hardware</b>	<b>Trade show stands</b>	<b>Buildings and leasehold improvements <sup>(1)</sup></b>	<b>Total</b>
Balance, March 31, 2022	13,181	370	711	2,338	1,207	2,568	20,375
Additions	203	—	337	144	187	(146)	725
Disposals and write-offs	(33)	—	—	(5)	—	—	(38)
Other changes <sup>(2)</sup>	458	—	—	—	55	—	513
Balance, March 31, 2023	13,809	370	1,048	2,477	1,449	2,422	21,575
Additions	99	5	—	239	41	189	573
Disposals and write-offs	—	—	—	—	(2)	—	(2)
Other changes <sup>(2)</sup>	8	—	—	—	—	—	8
<b>Balance, March 31, 2024</b>	<b>13,916</b>	<b>375</b>	<b>1,048</b>	<b>2,716</b>	<b>1,488</b>	<b>2,611</b>	<b>22,154</b>

<b>Accumulated amortization</b>	<b>Goods held for lease</b>	<b>Furniture and fixtures</b>	<b>Machinery, mold and equipment</b>	<b>Computer hardware</b>	<b>Trade show stands</b>	<b>Buildings and leasehold improvements <sup>(1)</sup></b>	<b>Total</b>
Balance, March 31, 2022	11,299	348	675	1,897	1,206	1,899	17,324
Amortization	643	11	68	177	125	202	1,226
Disposals and write-offs	(29)	—	—	(4)	—	—	(33)
Impairment reversal <sup>(3)</sup>	(223)	—	—	—	—	—	(223)
Other changes <sup>(2)</sup>	455	—	—	—	55	—	510
Balance, March 31, 2023	12,145	359	743	2,070	1,386	2,101	18,804
Amortization	470	8	71	186	37	252	1,024
Disposals and write-offs	—	—	—	—	(2)	—	(2)
Other changes <sup>(2)</sup>	8	—	—	—	—	—	8
<b>Balance, March 31, 2024</b>	<b>12,623</b>	<b>367</b>	<b>814</b>	<b>2,256</b>	<b>1,421</b>	<b>2,353</b>	<b>19,834</b>

<b>Carrying amount</b>	<b>Goods held for lease</b>	<b>Furniture and fixtures</b>	<b>Machinery, mold and equipment</b>	<b>Computer hardware</b>	<b>Trade show stands</b>	<b>Buildings and leasehold improvements <sup>(1)</sup></b>	<b>Total</b>
<b>Balance, March 31, 2023</b>	<b>1,664</b>	<b>11</b>	<b>305</b>	<b>407</b>	<b>63</b>	<b>321</b>	<b>2,771</b>
<b>Balance, March 31, 2024</b>	<b>1,293</b>	<b>8</b>	<b>234</b>	<b>460</b>	<b>67</b>	<b>258</b>	<b>2,320</b>

(1) As at March 31, 2024, building and leasehold improvements include right-of-use assets related to two lease agreements having a total cost and accumulated amortization of \$993 and \$819, respectively [\$958 and \$650 as of March 31, 2023].

(2) Other changes relate to foreign exchange gain (loss).

(3) During fiscal year ended March 31, 2023, the Corporation performed an assessment of the recoverable amounts of the goods held for lease related to motion systems for commercial theatres. This analysis was based on discounting the anticipated cash flows related to these leases over the remaining useful lives of the assets. The Corporation determined that the recoverable amount exceeded the carrying amount of a given group of assets, resulting in the recognition of an impairment reversal of \$223. The impairment reversal was limited to the carrying amount that would have been determined, net of accumulated amortization, had no impairment loss been recognized for the group of assets in prior years. Such a reversal was recognized in the consolidated statements of net income (loss).

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The allocation of amortization to the various items in the consolidated statements of net income (loss) are detailed as follows:

	2024	2023
	\$	\$
Cost of goods sold	532	708
Selling and marketing	49	131
Administration	441	385
Research and development	2	2
	<b>1,024</b>	<b>1,226</b>

**6. INTANGIBLE ASSETS**

Cost	Patents	D-BOX motion technology <sup>(1)</sup>	Software	Total
Balance, March 31, 2022	2,388	5,388	1,379	9,155
Additions	90	574	—	664
Balance, March 31, 2023	2,478	5,962	1,379	9,819
Additions	61	397	—	458
<b>Balance, March 31, 2024</b>	<b>2,539</b>	<b>6,359</b>	<b>1,379</b>	<b>10,277</b>

Accumulated amortization	Patents	D-BOX motion technology <sup>(1)</sup>	Software	Total
Balance, March 31, 2022	2,089	3,539	1,365	6,993
Amortization	172	815	13	1,000
Balance, March 31, 2023	2,261	4,354	1,378	7,993
Amortization	97	622	1	720
<b>Balance, March 31, 2024</b>	<b>2,358</b>	<b>4,976</b>	<b>1,379</b>	<b>8,713</b>

Carrying amount	Patents	D-BOX motion technology <sup>(1)</sup>	Software	Total
<b>Balance, March 31, 2023</b>	<b>217</b>	<b>1,608</b>	<b>1</b>	<b>1,826</b>
<b>Balance, March 31, 2024</b>	<b>181</b>	<b>1,383</b>	<b>—</b>	<b>1,564</b>

<sup>(1)</sup> Internally generated intangible assets.



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The allocation of amortization to the various items in the consolidated statements of net income (loss) is as follows:

	<b>2024</b>	2023
	\$	\$
Cost of goods sold	<b>622</b>	816
Administration	<b>1</b>	12
Research and development	<b>97</b>	172
	<b>720</b>	1,000

**7. FINANCE LEASES RECEIVABLE**

The following table presents the reconciliation between the opening and closing balance of the finance leases receivable:

	<b>2024</b>	2023
	\$	\$
Balance, beginning of year	<b>479</b>	476
Lease payments received	<b>(108)</b>	(122)
Interest income	<b>88</b>	91
Receivable written off during the year as uncollectible	<b>(106)</b>	—
Foreign exchange translation adjustment	<b>—</b>	34
Balance, end of year	<b>353</b>	479
Current	<b>108</b>	128
Non-current	<b>245</b>	351

Lease payments receivable for the next years are as follows:

	\$
2025	108
2026	108
2027	108
2028	108
2029	108
Beyond 5 years	98
Undiscounted lease payments	638
Less: unearned finance income	259
Less: allowance for expected credit losses	26
Finance leases receivable as at March 31, 2024	353

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**8. CREDIT FACILITY**

On October 3, 2023, the Corporation signed an amended agreement with the National Bank of Canada ["NBC"] related to the availability of a line of credit amounting to \$5,500 [\$4,000 as of March 31, 2023] for the ongoing operations and working capital of the Corporation. The balance outstanding as of March 31, 2024 was \$nil [\$1,160 as of March 31, 2023]. This line of credit is renewable annually and bears interest at prime rate [7.20% as of March 31, 2024, and 6.70% as of March 31, 2023] plus 2.50% [3.25% as of March 31, 2023]. The line of credit is secured by first-ranking hypothec and security interests on all assets of the Corporation and its U.S. subsidiary. As at March 31, 2024, the Corporation was in compliance with the financial ratios required under the facility.

**9. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

	<b>2024</b>	2023
	\$	\$
Trade accounts payable	<b>2,329</b>	3,704
Accrued liabilities	<b>2,942</b>	3,340
Credit facility <sup>(1)</sup>	<b>52</b>	37
Income taxes	<b>—</b>	185
	<b>5,323</b>	7,266

<sup>(1)</sup> As at March 31, 2024, the Corporation had a bank credit facility amounting to \$441 [\$441 as at March 31, 2023] secured by senior deposits in the amount of \$209 accessible in the form of cash advances on credit cards, which charged variable interest rates ranging from 18.99% to 19.15% [18.99% to 19.15% as at March 31, 2023]. The short-term deposits expire within one to seven months.

**10. SHARE-BASED PAYMENT LIABILITY**

In June 2016, a restricted share unit plan ["RSU"] and a deferred share unit plan ["DSU"] were adopted by the Board of Directors. The liability resulting from these share unit plans is measured at fair value of the underlying share price for each unit at the grant date and measured again at the end of each reporting period and at settlement date. RSU share units vest three years after the grant date and are redeemed for cash or shares at the vesting date or under certain conditions at the option of the holder. DSU share units vest twelve months after the grant date and are redeemed for cash or shares upon cessation of participants service for all vested units. Any change in fair value is recognized in the consolidated statements of net income (loss).

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	2024		2023	
	RSU Share Units	DSU Share Units	RSU Share Units	DSU Share Units
Balance, beginning of year	744,208	80,000	—	80,000
Units granted	—	—	744,208	—
Units cancelled and expired	(223,125)	—	—	—
Balance, end of year	521,083	80,000	744,208	80,000
Units exercisable at end of year	—	80,000	—	80,000

For the year ended March 31, 2024, the share-based payment expense recovery included in administration expense amounted to \$35 [\$79 in 2023]. As at March 31, 2024, an amount of \$51 [\$87 in 2023] was accounted for in accounts payable and accrued liabilities.

## 11. LEASE LIABILITIES

The incremental borrowing rate applied to lease liabilities recognized as at March 31, 2024 is 6.2% [6.2% as at March 31, 2023]. The following table presents the reconciliation between the opening and closing balances of the lease liabilities:

	2024 \$	2023 \$
Balance, beginning of year	483	706
Additions	35	—
Lease payments	(277)	(259)
Interest expense on lease liabilities	27	36
Balance, end of year	268	483
Current	246	243
Non-current	22	240

The expense related to short-term leases and low-value assets leases during the year ended March 31, 2024 was \$nil [\$29 in 2023].

Lease payments for the next years are as follows:

	\$
2025	255
2026	8
2027	8
2028	8
	279
Less: interest	11
	268

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**12. LONG-TERM DEBT**

	2024 \$	2023 \$
Loan with the Business Development Bank of Canada ["BDC"] amounting to \$2,000, bearing interest at the bank's prime rate [9.30% as of March 31, 2024, 8.80% as of March 31, 2023] plus 1.75% and repayable in monthly capital installments of \$20, maturing in June 2028. The loan is secured by second ranking hypothec and security interests on all assets of the Corporation and its U.S. subsidiary.	<b>1,009</b>	1,300
Loan with the NBC amounting to \$1,000 for ongoing operations and working capital of the Corporation, bearing interest at the fixed rate of 4% payable monthly, and principal repayable in monthly installments of \$9 and the balance at maturity in September 2025. The loan is secured by a first-ranking hypothec and security interests on all assets of the Corporation and its U.S. subsidiary and is guaranteed by BDC.	<b>833</b>	944
Loan with the NBC amounting to \$1,000 for ongoing operations and working capital of the Corporation, was repaid during the year.	—	963
Loan with Canada Economic Development amounting to \$846 for ongoing operations and working capital of the Corporation, repayable in monthly capital installments of \$9 until October 2024, and then monthly capital installments of \$16 until maturity in December 2027. The loan does not bear interest [effective interest rate of 4%] and is not secured. The discounting is recognized as government assistance and recorded as a reduction of administration expenses.	<b>626</b>	731
	<b>2,468</b>	3,938
Less: Financing costs	<b>10</b>	42
Less: Current portion of long-term debt	<b>494</b>	1,643
	<b>1,964</b>	2,253

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Debt payments for the next years are as follows:

	\$
2025	494
2026	1,149
2027	427
2028	380
2029	59
	2,509
Less: discounting	41
	2,468

During the year ended March 31, 2024, the interest expense on long-term debt charged to net income (loss) amounted to \$234, including an amount of \$25 accounted for as an accretion of interest expense [\$224, including an amount of \$30 accounted for as an accretion expense for the year ended March 31, 2023].

### 13. EQUITY

#### 13.1 Share Capital

##### 13.1.1 Authorized

Unlimited number of Class A common shares without par value, voting and participating.

Class B preferred shares, issuable in series, ranking senior to Class A common shares. The directors are entitled to determine the number of shares per series and their characteristics [rights, privileges and restrictions].

##### 13.1.2 Issued

Changes in Class A common shares of the Corporation are shown in the following table:

	2024		2023	
	#	\$	#	\$
<b>Balance, beginning of year</b>	<b>220,226,573</b>	<b>66,227</b>	220,225,573	66,227
Warrants exercised	—	—	1,000	—
<b>Balance, end of year</b>	<b>220,226,573</b>	<b>66,227</b>	220,226,573	66,227

During the year ended March 31, 2023, 1,000 warrants with a fair value of \$0, carrying an exercise price of \$0.16, were exercised. The remaining 46,846,441 warrants outstanding, with an initial fair value of \$1,355, expired, and were deducted from the warrants reserve and credited to deficit.

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***13.2 Share-based Payment Plan***

In 2015, the Board of Directors established a stock option plan [the “2015 Plan”]. The material terms and conditions of the 2015 Plan are as follows:

- [i] The maximum number of Class A common shares in respect of which options may be outstanding under the 2015 Plan and under all of the Corporation’s other share-based compensation agreements cannot exceed ten percent of the issued and outstanding Class A common shares of the Corporation at any time;
- [ii] No option may be granted to any optionee under the 2015 Plan unless the aggregate number of Class A common shares: (a) issued to “insiders” of the Corporation within any one-year period; and (b) issuable to “insiders” of the Corporation at any time under the 2015 Plan or combined with all other share-based compensation agreements of the Corporation, does not exceed ten percent of the total number of issued and outstanding Class A common shares;
- [iii] The exercise price of options is determined by the Board of Directors at the time the options are granted, but may not be less than the weighted-average trading price of the Class A common shares of the Corporation on the Toronto Stock Exchange for the five trading days immediately preceding the day on which an option is granted;
- [iv] At the time of granting an option, the Board of Directors, in its discretion, may set a “vesting schedule”, that is, one or more dates from which an option may be exercised in whole or in part. In such event, the Board of Directors will not be under any obligation to set a “vesting schedule” in respect of any other option granted under the 2015 Plan. If the Board of Directors does not set a “vesting schedule” at the time of granting an option, the option will be deemed to vest over a period of 36 months in three equal instalments, with one-third of the option vesting at twelve-month intervals;
- [v] Options expire on the date set by the Board of Directors at the time the option is granted, which date may not be more than 10 years after the grant date.

As at March 31, 2024, a maximum of 22,022,557 options [22,022,557 in 2023] were issuable.

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The following tables summarize the changes in the Corporation's stock option plan and information on options outstanding as at March 31:

	<b>2024</b>		<b>2023</b>	
	<b>Number</b>	<b>Weighted average exercise price</b>	<b>Number</b>	<b>Weighted average exercise price</b>
	<b>#</b>	<b>\$</b>	<b>#</b>	<b>\$</b>
Balance, beginning of year	<b>8,620,000</b>	<b>0.13</b>	12,691,034	0.15
Options granted	<b>1,800,000</b>	<b>0.08</b>	—	—
Options cancelled and expired	<b>(1,352,500)</b>	<b>0.14</b>	(4,071,034)	0.20
<b>Balance, end of year</b>	<b>9,067,500</b>	<b>0.12</b>	8,620,000	0.13

<b>Range of exercise prices</b>	<b>Options outstanding</b>			<b>Options exercisable</b>	
	<b>Number of options</b>	<b>Weighted average remaining life</b>	<b>Weighted average exercise price</b>	<b>Number of options</b>	<b>Weighted average exercise price</b>
<b>\$</b>	<b>#</b>	<b>[in years]</b>	<b>\$</b>	<b>#</b>	<b>\$</b>
0.08 – 0.08	3,238,000	3.11	0.08	1,438,000	0.08
0.09 – 0.10	2,512,500	1.94	0.09	2,512,500	0.09
0.11 – 0.11	1,670,000	2.88	0.11	1,180,000	0.11
0.12 – 0.18	645,000	5.24	0.13	636,667	0.13
0.19 – 0.53	1,002,500	3.16	0.32	1,002,000	0.32
	9,067,500	2.90	0.12	6,769,167	0.13

The fair value of the options granted during the year ended March 31, 2024 was estimated at the date of grant using the Black-Scholes option pricing model based on the following assumptions: 3.67% weighted average risk-free interest rate; no dividends; 103.30% weighted average volatility factor of the expected market price of the Corporation's shares; \$0.08 weighted average share price; and a 5-year expected weighted average option life. The expected volatility reflects the assumption that historical volatility over a term similar to the option term is indicative of future trends, which might not be the case. The weighted average forfeiture rate used was 9.30%. The weighted average of the estimated fair value at the grant date of the options awarded was \$0.06 per option, amortized through net income (loss) over the vesting periods of the options. For the year ended March 31, 2024, the share-based payment expense charged to net income (loss) amounted to \$63 [\$150 in 2023] with a corresponding amount recognized under the share-based payments reserve.

For the year ended March 31, 2024, the cancellation and expiry of options resulted in a reclassification of \$122 from the share-based payment reserve to the deficit [\$528 in 2023].

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**14. SUPPLEMENTARY INFORMATION ON THE  
CONSOLIDATED STATEMENTS OF NET INCOME  
(LOSS) AND COMPREHENSIVE INCOME (LOSS)**

**14.1 Revenues**

Revenues are geographically allocated by country based on the client's location as follows:

	2024	2023
	\$	\$
United States	20,164	13,000
Europe	8,307	7,723
Canada	7,904	10,585
Asia	2,004	1,935
South America	590	523
Oceania	527	259
Africa	101	97
	<b>39,597</b>	<b>34,122</b>

For the year ended March 31, 2024, rental revenue from operating leases included under Right for use, rental and maintenance amount to \$1,844 [\$2,058 in 2023].

**14.2 Financial expenses**

The key components of financial expenses are detailed as follows:

	2024	2023
	\$	\$
Interest expense on long-term debt	234	224
Interest expense on credit facility	157	113
Interest expense on lease liabilities	27	36
Amortization of financing costs	31	50
Other interest and bank charges	131	83
	<b>580</b>	<b>506</b>



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**14.3 Key management personnel compensation and employee benefits**

The management personnel comprise members of the Board of Directors and key senior management of the Corporation and its subsidiaries. Their compensation is as follows:

	2024	2023
	\$	\$
Salaries and short-term benefits	2,465	2,208
Share-based payments	49	195
	<b>2,514</b>	<b>2,403</b>

Employee benefit expenses [including directors] for the year ended March 31, 2024 amount to \$11,341 [\$10,871 for the year ended March 31, 2023].

**14.4 Government assistance**

For the year ended March 31, 2024, the Corporation recognized government assistance from various governmental entities in the amount of \$638 [\$898 for the year ended March 31, 2023]. Government assistance received on capital expenditures and deducted from the carrying amount of the internally generated intangible asset, D-BOX motion technology, amounted to \$nil for the year [\$67 for the year ended March 31, 2023]. The remaining funding has been recorded as a reduction of the related expenses as follows:

	2024	2023
	\$	\$
Selling and marketing	—	248
Research and development	638	583
	<b>638</b>	<b>831</b>

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**15. INCOME TAXES**

**15.1 Current income taxes**

The income taxes reported in the consolidated statements of net income (loss) stem from the accounts of the U.S. subsidiary. The reconciliation between the income tax expense [or recovery] and the income tax amount computed by applying Canadian statutory income tax rates was as follows:

	2024 %	2023 %
Income tax recovery using Canadian statutory rates	26.5	26.5
Change in income taxes resulting from:		
Effect of difference in foreign tax rate	(3.5)	2.2
Non-deductible expenses and other differences	(1.7)	(4.9)
Federal investment tax credit claimed in the year	(24.0)	—
Financing fees deductible only for tax purposes (equity portion)	(5.3)	5.9
Prior year adjustments	(13.9)	(28.0)
Unrecognized tax benefits of operating losses and other deductions	22.5	(3.8)
	<b>0.6</b>	<b>(2.1)</b>

**15.2 Deferred income taxes**

The key components of the Corporation's deferred income tax asset and liability are as follows:

	2024 \$		2023 \$	
	Asset	Liability	Asset	Liability
<i>Recognised in profit and loss</i>				
Net operating loss carry-forwards	12,670	—	13,338	—
Research and development expenditures	2,915	—	2,652	—
Carrying amounts of property and equipment below tax bases	55	—	3	(474)
Share issue costs and other differences	153	—	127	—
Derivative financial instruments	—	—	43	—
<i>Recognised in equity</i>				
Share issuance costs	271	—	271	—
<b>Total deferred tax</b>	<b>16,064</b>	<b>—</b>	<b>16,434</b>	<b>(474)</b>
Unrecognized deferred income tax assets	(16,064)	—	(15,960)	—
	—	—	474	(474)

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The Corporation has accumulated net operating loss carry-forwards for federal, Québec, United States and China tax purposes, which are available to reduce future taxable income. These loss carry-forwards expire as follows:

	<b>Federal</b>	<b>Québec</b>	<b>United States</b>	<b>China</b>
	\$	\$	\$	\$
2024	—	—	—	6
2025	—	—	—	55
2026	1,760	—	—	80
2027	1,684	999	—	—
2028	4,350	4,347	—	—
2029	3,969	3,981	—	—
2030	4,789	4,802	—	—
2031	4,441	4,445	—	—
2032	4,002	4,002	841	—
2033	1,243	785	78	—
2034	280	280	—	—
2035	—	—	—	—
2036	2,150	2,211	—	—
2037	2,803	2,032	—	—
2038	1,595	1,612	—	—
2039	1,669	1,730	—	—
2040	3,708	3,690	—	—
2041	7,861	7,862	—	—
2042	1,682	1,845	—	—
2043	—	—	—	—
2044	—	—	—	—
Indefinite	—	—	377	—
	47,986	44,623	1,296	141

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The Corporation has approximately \$9,571 in scientific research and experimental development expenditures for federal tax purposes and \$12,782 for Québec tax purposes available to reduce taxable income in future years and be carried forward over an unlimited period. Finally, the non-recoverable portion of federal investment tax credits may be applied against future income taxes payable. These investment tax credits expire as follows:

	\$
2027	127
2028	118
2029	217
2030	154
2031	177
2032	188
2033	95
2034	103
2035	67
2036	124
2037	135
2038	52
2039	66
2040	94
2041	99
2042	123
2043	194
2044	139
	<u>2,272</u>

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## **16. CAPITAL MANAGEMENT**

The Corporation's capital includes equity, long-term debt as well as the undrawn portion of its credit facilities.

	2024	2023
	\$	\$
Undrawn portion of credit facilities <i>[notes 8 and 9]</i>	<b>5,889</b>	3,228
Credit facility	—	1,160
Long-term debt	<b>2,468</b>	3,938
Equity	<b>12,130</b>	10,894
	<b>20,487</b>	19,220

Management's strategy and priority is preserving capital to ensure the sustainability of the business. To maximize its ongoing technology development and marketing initiatives, the Corporation does not pay any dividends.

## **17. FINANCIAL INSTRUMENTS**

### ***17.1 Interest rate risk***

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Corporation is exposed to interest rate risk due to fluctuations in interest rates on cash, cash equivalents, and short-term investments that earn interest at market rates and its variable interest rate on the credit facility and the long-term debt. The Corporation does not use derivative instruments to reduce its exposure to interest rate risk. On an annual basis, a 1% change in interest rates would have had a \$24 impact on net income (loss) for the year ended March 31, 2024 [impact of \$10 for the year ended March 31, 2023].

The Corporation manages its interest rate risk by maximizing the interest income earned on excess funds while maintaining the necessary liquidity to conduct its day-to-day operations.

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**17.2 Credit risk**

The Corporation is exposed to credit losses arising from payment defaults by third parties. The Corporation evaluates the creditworthiness of its clients to limit the amount of credit extended, where appropriate, and establishes an allowance for expected credit losses sufficient to cover probable and reasonably estimated losses. Furthermore, the Corporation generally insures its accounts receivable balances with Export Development Canada. As of March 31, 2024, three clients accounted for 30% of total trade accounts receivable and 26% of trade accounts receivable were 90% insured [as at March 31, 2023, three clients accounted for 35% of total trade accounts receivable and 42% of trade accounts receivable were 77% insured]. Historically, the Corporation has never written off a significant amount of trade accounts receivable. Outstanding trade accounts receivable over 90 days past due stood at 17% as at March 31, 2024 [17% in 2023]. The Corporation allowance for expected credit losses amounted to \$225 as at March 31, 2024 [\$196 as at March 31, 2023]. Accounts receivable included investment tax credits, commodity taxes and government assistance receivables, which are receivable from the government and not exposed to significant credit risk. Cash and cash equivalents are mainly held with a limited number of Canadian chartered banks.

**17.3 Foreign exchange risk**

The Corporation is exposed to foreign exchange risk due to cash and cash equivalents, trade accounts receivable, short-term deposits, and accounts payable denominated in U.S. dollars. As at March 31, 2024, financial assets, consisting primarily of cash, trade accounts receivable and deposits denominated in U.S. dollars, totaled US\$1,769, US\$2,834 and US\$107 respectively [US\$1,788, US\$3,202 and US\$3, respectively, as at March 31, 2023], and financial liabilities denominated in U.S. dollars totaled US\$1,263 [US\$2,631 as at March 31, 2023]. As at March 31, 2024, a 10% increase or decrease in the exchange rate between the U.S. dollar and the Canadian dollar would have had a \$466 impact on net income (loss) [\$320 as at March 31, 2023].

Moreover, the Corporation uses derivative financial instruments to mitigate foreign exchange risk. The Corporation elected not to apply hedge accounting. However, the Corporation considers that those derivative instruments partially hedge the foreign exchange risk related to those transactions. As at March 31, 2024, the Corporation held foreign exchange contracts with a nominal value ranging from US\$5,600 to US\$6,425 [from US\$6,400 to US\$8,075 as at March 31, 2023], allowing it to sell U.S. currency at a Canadian dollar exchange rate ranging from 1.3200 to 1.3720 [1.2700 to 1.3700 as at March 31, 2023] maturing from April 2024 to February 2025 [April 2023 to March 2024 in 2023].

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***17.4 Liquidity risk***

Liquidity risk is the risk that the Corporation will be unable to meet its financial obligations as they become due. The Corporation manages its liquidity to allow for the settlement of liabilities when they become due by continuously monitoring actual and expected cash flows. In past years, the Corporation financed its liquidity needs primarily by issuing debt and equity securities. The Corporation believes that it has sufficient liquidity to meet its working capital obligations and carry on its business for the next twelve months.

As of March 31, 2024, the Corporation's financial liabilities which had contractual maturities of under one year consisted of its credit facility, accounts payable and accrued liabilities, derivative financial instruments, current portion of lease liabilities and current portion of long-term debt amounting to \$6,108 [\$10,474 as of March 31, 2023]. Non-current contractual liabilities included lease liabilities amounting to \$22 [\$240 as of March 31, 2023 – see note 11 for the maturity of lease payments] and long-term debt amounting to \$1,964 [\$2,253 as of March 31, 2023 – see note 12 for the maturity of debt payments].

***17.5 Fair value***

The fair value of cash and cash equivalents, short-term investments, accounts receivable, credit facility, accounts payable and accrued liabilities approximates their carrying values due to their short-term maturity.

The fair value of long-term debt bearing interest at a variable rate approximates its carrying value because the terms and conditions are comparable to current market terms and conditions.

The fair value of long-term debt bearing interest at a fixed rate is determined using the net present value of principal contractual payment discounted using a rate of 10% and represents an amount of approximately \$1,325.

**18. OTHER ASSETS**

During the year ended March 31, 2024, the Corporation sold an investment, recorded in other assets, for gross proceeds of \$500. The sale resulted in a realized gain on sale of investment of \$478.

**19. CONTINGENCY**

In the normal course of business, the Corporation is party to lawsuits and other proceedings. It is management's opinion that any resulting settlement would not have a material impact on the Corporation's consolidated financial position or operating results.